

# POLICY FOR THE

POSITIVE MANAGEMENT OF BEHAVIOUR

1. **Rationale**

The Governors and Staff of Kisharon School seek to create a school environment which encourages and reinforces positive behaviour and mutual respect for all. The School acknowledges that if pupils and staff feel safe and secure this will have a positive impact on teaching and learning.

The Governors and Staff also recognise that difficulties in controlling behaviour or understanding social interaction or norms may form an intrinsic aspect of some pupils SEN. Through positive management strategies, the curriculum, individual educational and behaviour programmes all pupils, whatever their disability, are supported to access all aspects of the school community.

### Aims

* + To provide a safe and secure environment for all
  + To promote the positive behaviour of all pupils
  + To support the positive access of all pupils, whatever their disability, to all aspects of the school community.

### 2a. Objectives

* + To create a safe, secure effective learning environment for all members of the school community.
  + To create a holistic and whole school approach to behaviour management, which encourages and reinforces positive behaviour.
  + To approach the management of behaviour in a positive non- confrontational way that is supported through learning and environmental structures and routines.
  + To clearly define whole school expectations and standards of behaviour.
  + To promote self-esteem, self-control and positive relationships.
  + To plan and implement individual behaviour management programmes for pupils for whom behaviour management is a priority area.
  + To work closely with parents, carers and other agencies to provide consistency of approach and shared expectation.
  + To support the pupils in acquiring behaviour that enhances their quality of life through inclusion within the school and wider community.
  + To provide a well-trained staff team that has specific knowledge of specialised strategies to support and manage inappropriate and severe challenging behaviour.
  + Where and when required, identify specific behavioural management support plans within Review of EHCP meetings and PLPs.

### School Expectations

The Governors and Staff acknowledge that the standards of behaviour set by the School are goals to work towards and therefore are not identified in terms of what pupils can or cannot do. Thus the School has a central role to play in supporting the pupils’ social, emotional and moral development just as it does in their intellectual development. The School also takes into consideration that each pupil brings to school a wide variety of behaviour patterns based on their stage of development, special educational need and differences in home values, attitudes and parenting skills. At school we work towards standards of behaviour based on the basic principles of mutual respect, consideration, caring and responsibility for oneself and others and honesty. It follows that acceptable standards of behaviour are those which reflect these principles. These basic standards will reflect for British Values and the Jewish ethos of the school.

### School Ethos

All school staff have an important responsibility to model high standards of behaviour, both in their dealings with the pupils and with each other. As adults we aim to:

* Create a positive climate with realistic, but challenging expectations of pupils.
* Emphasise the importance of being valued as an individual within the group.
* Promote, through example, respect for others, courtesy and fair treatment for all regardless of age, gender, race, culture, religion, ability or disability.
* Provide a supportive and effective learning environment.
* Encourage relationships based on kindness, respect and understanding of the needs of others.
* Ensure, acknowledge and celebrate the achievements, efforts and contribution of all.

### The Curriculum and Learning

We believe that an appropriately structured curriculum and effective teaching that builds on the pupil’s current developmental level, contributes to positive behaviour. In addition, specific aspects of the curriculum will support the development of communication, social, personal and positive behaviour skills that can be practised in a range of cross- curricular activities and environments. Specific behaviour management programmes for individual pupils will be identified and strategies incorporated into individual behaviour support plans (PBSP). These will be reviewed at least annually or when required.

All learning programmes will involve the teaching of alternative, appropriate methods of behaviour to replace inappropriate ones and the development of other areas of learning to support positive behaviour, e.g. alternative methods of communication, or intensive interaction. Additional expertise will be sought from appropriate multi-agency professionals and parents/carers to ensure a holistic approach to the pupils’ learning and behaviour management. Additional support will be obtained to extend the knowledge and expertise of all, e.g. educational psychologist, community nurse, social services, specialised medical and educational consultants.

### Classroom Management

The School believes that classroom management, routines, environmental structure and teaching methods have an important influence on pupils’ behaviour. The classroom environment should be designed to support positive behavior. Classrooms should be organised to support pupil access to learning, on-task behaviour, alternative appropriate social and interactional skills and independence. Materials and resources should be arranged to aid communication, understanding, accessibility and reduce anxiety, uncertainty, frustration and disruption, e.g. object/picture timetables or TEACCH schedules.

Transition between activities or areas of the school may cause particular anxiety for some pupils. Appropriate tactile, visual or auditory aids can support them and decrease inappropriate behaviour.

Displays should help develop self-esteem through demonstrating the value of every individual’s contribution, and overall the classroom should provide a welcoming environment. Teaching methods should reflect differentiation and support active participation. Lessons should aim to develop the skills, knowledge and understanding that will enable the pupils to work, play and socialise in co-operation with others. Where appropriate, specialised teaching and learning approaches, styles and structures will be incorporated within pupils’ learning programmes.

### Rules and Procedures

The School believes that rules and procedures that form part of clear structures and routines are clearly defined and when consistently applied

help the pupils to understand what is expected of them. The following principles will underpin the formation of rules:

* They will be kept to a necessary minimum.
* They will be positively stated, telling/showing the children what to do rather than what not to do.
* Everyone will be actively encouraged to take part in the development of the rules.
* Rules and procedures will have a clear rationale, which is made explicit to all.
* Rules and procedures would promote the idea that every member of the school community has responsibilities towards the whole.
* Rules should ensure the safety of the pupils themselves and others and support a learning culture.

### Rewards

Our emphasis is on rewards to reinforce appropriate rather than inappropriate behaviour. Rewards for individual pupils will vary. Appropriate motivating rewards for individual pupils will be identified through observations and reward assessments. Rewards may be immediate or delayed, basic or complex and may need to be changed frequently to maintain their motivational value. Some examples of rewards are: food, an object or activity, privileges, verbal and non- verbal praise, stickers, tokens, whole class reward schemes, daily or weekly nominations related to good work or behaviour, achievements celebrated in a school assembly, special certificates, good news slips sent home. The School will always promote a movement away from external to intrinsic rewards.

### Sanctions

Although the School sees rewards as central to the reinforcement of appropriate behaviour, realistically there is a need for pupils to develop an understanding of the consequences of their actions. This may involve sanctions to register the disapproval of unacceptable behaviour and to protect the security and stability of the school community. The use and type of sanctions applied will depend on the individual needs of the pupils and their level of conceptual development. In general appropriate sanctions will form part of the overall management plans for individual pupils and may include removal of adult attention through tactical ignoring of inappropriate behaviour, disapproval of inappropriate behaviour or withdrawal of privileges. For pupils who have individual programmes the management of inappropriate behaviour will be clearly set down in their PBSP and agreed, in writing, by everyone concerned with the care and education of the pupil. At all times it should be the inappropriate behaviour, not the person that is identified.

Physical or emotional punishment is never allowed.

### Communication and Parental & Multi-agency Partnership

We give high priority to two-way communication within the School and to a positive partnership with parents/carers since we believe that these are crucial in promoting and maintaining positive behaviour. Where the behaviour of a child is giving cause for concern it is important that all those working with the pupil are aware of those concerns and of the steps which are being taken to support the pupil. The key professional in this process of communication is the class teacher who has the initial responsibility for the pupil’s welfare. Early warning of concerns should be communicated to the SLT.

### When specific behavioural management strategies are to be introduced it is the responsibility of the class teacher to inform everyone at a staff meeting so that all staff may implement a continuity of approach.

1. **Procedures for the Management of Inappropriate Behaviour**

* Any concerns regarding behaviour must be reported to the appropriate staff (Line Manager). The Headteacher must always be kept informed at all stages of the procedure.
* Observation schedules will be implemented to identify possible functions or reasons for behaviour. Support will be requested from other professionals if required.
* Intervention programmes will be produced, agreed, implemented, monitored and reviewed on a regular basis by all parties concerned.
* Parents/carers will be invited to take an active role in discussions and if appropriate, practical implementation of any behaviour programmes within the home situation.
  + Records will be kept by the class teacher of the frequency of inappropriate behaviour and the impact of intervention programmes.
  + Records must also be maintained if harm occurs to the pupil, others or property on an incident/accident form. Where incidents are very frequent, records will be kept within the classroom on a daily basis.
  + Monitoring and evaluation of behaviour programmes is the responsibility of the class teacher and their line-manager.
  + If physical support/management including restrictive interventions of the behaviour is required, parents/carers will be asked to agree in writing to the use of the most appropriate approach. Medical advice will be obtained if required.
  + Every incident of restrictive physical intervention must be recorded on the appropriate form, and stuck into the School incident/accident book.
  + Parents/carers will be informed each time a restrictive physical intervention has been used to support their child.
  + Physical management of behaviours will only be used as a last resort, as part of the pupil’s overall PBSP and implemented by staff trained in Team Teach. (Please see school policy on the use of physical intervention)